Office of Institutional
Effectiveness and
Student Success


## Indicators of Institutional Effectiveness 2018-19

May 2020

# PATHWAY TO THE AMERICAN DREAM NOVA'S STRATEGIC PLAN 2017-2023 THE NOVA COMMITMENT 

As its primary contribution to meeting the needs of the Commonwealth of Virginia, Northern Virginia Community College pledges to advance the social and economic mobility of its students while producing an educated citizenry for the 21st century.

## THE STRATEGIC PLAN GOALS AND OBJECTIVES

To deliver on this commitment, NOVA will focus its creativity and talent, its effort and energy and its resources and persistence on achieving three overarching goals-success, achievement and prosperity. It will strive to enable Every Student to Succeed, Every Program to Achieve and Every Community to Prosper.
To advance the completion agenda described above, thereby promoting students' success and enhancing their social mobility, ensuring that programs achieve, and producing an educated citizenry for the 21st century, the following goals and objectives are adopted:

## GOAL 1: Every Student Succeeds

- Objective 1: Develop a College-wide approach to advising that ensures all students are advised and have access to support throughout their time at NOVA.
- Objective 2: Implement VIP-PASS System as the foundational technology based on NOVA Informed Pathways for student self-advising, assignment and coordination of advisors and course registration.


## GOAL 2: Every Program Achieves

- Objective 3: Develop comprehensive, fully integrated Informed Pathways for every program to ensure seamless transitions from high school and other entry points to NOVA, and from NOVA to four-year transfer institutions or the workforce.
- Objective 4: Develop effective processes and protocols for programmatic College-wide collective decisions that include consistent, accountable leadership and oversight of each academic program with designated "owners," active advisory committees, clear student learning outcomes and assessments and program reviews in all modalities of instruction.
- Objective 5: Align NOVA's organizational structures, position descriptions and expectations for accountability with its overarching mission to support student engagement, learning, success and institutional effectiveness.


## GOAL 3: Every Community Prospers

- Objective 6: Enhance the prosperity of every community in Northern Virginia by refocusing and prioritizing NOVA's workforce development efforts.
- Objective 7: Further develop NOVA's IT and cybersecurity programs to support regional job demand and position NOVA as the leading IT community college in the nation.
- Objective 8: Re-envision workforce strategies and integrate workforce development into a NOVA core focus.
- Objective 9: Plan to expand the breadth and reach of NOVA's healthcare and biotechnology programs and prioritize future programs to support regional economic development goals.


# Northern Virginia Community College 

# Indicators of <br> Institutional Effectiveness 2018-19 

Report No. 28-20

## NORTHERN VIRGINIA <br> COMMUNITY COLLEGE

## Office of Institutional Effectiveness and Student Success

The purpose of the Office of Institutional Effectiveness and Student Success is to conduct analytical studies and provide information in support of institutional planning, policy formulation, and decision-making. In addition, the Office provides leadership and support in research-related activities to members of the NOVA community engaged in planning and evaluating the institution's success in accomplishing its mission.

# Indicators of Institutional Effectiveness 

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## Student Access

Indicator 1.
Annual Headcount and FTES by Campus:
2016-17 to 2018-19 2016-17 to 2018-19

| Campus | 2016-17 |  | 2017-18 |  | 2018-19 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Headcount | FTES | Headcount | FTES | Headcount | FTES |
| Alexandria | 15,345 | 5,676 | 14,766 | 5,465 | 14,809 | 5,472 |
| Annandale | 20,190 | 11,103 | 19,337 | 10,289 | 18,471 | 9,874 |
| Loudoun | 14,845 | 6,012 | 15,752 | 6,188 | 16,287 | 6,369 |
| Manassas | 10,558 | 4,265 | 10,737 | 4,316 | 11,188 | 4,294 |
| Medical Education | 2,798 | 926 | 2,546 | 878 | 2,362 | 773 |
| Woodbridge | 10,547 | 4,707 | 10,519 | 4,821 | 10,522 | 4,925 |
| College | $\mathbf{7 4 , 2 8 3}$ | $\mathbf{3 2 , 6 8 9}$ | $\mathbf{7 3 , 6 5 7}$ | $\mathbf{3 1 , 9 5 7}$ | $\mathbf{7 3 , 6 3 9}$ | $\mathbf{3 1 , 7 0 7}$ |

Note: Unduplicated headcount. Analysis performed using EMPLID. Due to rounding, campus FTES may not Sum to College total.
Source: OIR Census files

Indicator 2.

Fall Headcount and FTES by Campus: Fall 2017 to Fall 2019

| Campus | Fall 2017 |  | Fall 2018 |  | Fall 2019 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Headcount | FTES | Headcount | FTES | Headcount | FTES |
| Alexandria | 9,547 | 4,755 | 9,445 | 4,703 | 10,043 | 4,809 |
| Annandale | 13,193 | 9,234 | 12,425 | 8,810 | 12,428 | 8,210 |
| Loudoun | 11,766 | 5,777 | 12,026 | 5,881 | 12,689 | 6,029 |
| Manassas | 7,389 | 4,007 | 7,779 | 3,926 | 7,681 | 3,786 |
| Medical Education | 1,909 | 758 | 1,708 | 673 | 1,540 | 707 |
| Woodbridge | 7,386 | 4,371 | 7,546 | 4,413 | 7,441 | 4,273 |
| College | $\mathbf{5 1 , 1 9 0}$ | $\mathbf{2 8 , 9 0 2}$ | $\mathbf{5 0 , 9 2 9}$ | $\mathbf{2 8 , 4 0 6}$ | $\mathbf{5 1 , 8 2 2}$ | $\mathbf{2 7 , 8 1 4}$ |

[^0]Indicator 3. Location/Venue Annual FTES: 2016-17 to 2018-19

| Location/Venue | $\mathbf{2 0 1 6 - 1 7}$ | $\mathbf{2 0 1 7} \mathbf{- 1 8}$ | $\mathbf{2 0 1 8 - 1 9}$ |
| :--- | :---: | :---: | :---: |
| Alexandria | 4,737 | 4,525 | 4,555 |
| Annandale | 9,085 | 8,431 | 8,138 |
| Loudoun | 4,160 | 4,269 | 4,365 |
| Manassas | 3,796 | 3,839 | 3,844 |
| Medical Education | 683 | 676 | 637 |
| Reston Center | 361 | 318 | 413 |
| Signal Hill | 394 | 566 | 599 |
| Woodbridge | 3,500 | 3,638 | 3,741 |
| NOVA Online | $\mathbf{3 2 , 9 7 4}$ | 5,696 | 5,416 |
| College | $\mathbf{3 1 , 9 5 7}$ | $\mathbf{3 1 , 7 0 7}$ |  |

Note: Due to rounding, location/venue FTES may not sum to College total. Source: OIR Census files

Indicator 4. NOVA Online (ELI) Annual FTES by Campus: 2016-17 to 2018-19

| Campus | $\mathbf{2 0 1 6}-\mathbf{1 7}$ | $\mathbf{2 0 1 7}-\mathbf{1 8}$ | $\mathbf{2 0 1 8 - 1 9}$ |
| :--- | :---: | :---: | :---: |
| Alexandria | 940 | 940 | 917 |
| Annandale | 2,018 | 1,858 | 1,736 |
| Loudoun | 1,098 | 1,035 | 992 |
| Manassas | 469 | 477 | 450 |
| Medical Education | 242 | 202 | 136 |
| Woodbridge | 1,207 | 1,183 | 1,185 |
| College | $\mathbf{5 , 9 7 4}$ | $\mathbf{5 , 6 9 6}$ | $\mathbf{5 , 4 1 6}$ |

Note: Due to rounding, campus FTES may not sum to College total.
Source: OIR Census files

## Indicator 5A.

Contract Dual Enrollment Headcount: 2016-17 to 2018-19

| Campus | 2016-17 |  |  | 2017-18 |  |  | 2018-19 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Summer } \\ 2016 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Fall } \\ 2016 \\ \hline \end{gathered}$ | Spring 2017 | $\begin{gathered} \hline \text { Summer } \\ 2017 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2017 \\ \hline \end{gathered}$ | Spring 2018 | $\begin{gathered} \hline \text { Summer } \\ 2018 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2018 \\ \hline \end{gathered}$ | Spring 2019 |
| Alexandria | 62 | 603 | 1,183 | 48 | 751 | 1,337 | 43 | 1,020 | 1,768 |
| Annandale | 12 | 602 | 831 | 0 | 711 | 995 | 0 | 792 | 1,423 |
| Loudoun | 0 | 2,839 | 2,892 | 1 | 3,634 | 3,683 | 0 | 4,084 | 4,053 |
| Manassas | 0 | 612 | 783 | 86 | 928 | 1,178 | 0 | 1,405 | 1,574 |
| Medical Education | 23 | 107 | 384 | 0 | 102 | 515 | 0 | 0 | 515 |
| Woodbridge | 6 | 255 | 375 | 0 | 519 | 744 | 0 | 901 | 1,120 |
| College* | 103 | 4,941 | 6,297 | 135 | 6,571 | 8,302 | 43 | 8,151 | 10,248 |

*College headcount is unduplicated. The figure will normally be less than the sum of the campus totals due to students registered at multiple campuses. Note: Excludes adult dual enrollment students. Source: OIR Census files

Indicator 5B.
NOVA Dual Enrollment Headcount: 2016-17 to 2018-19

| Campus | 2016-17 |  |  | 2017-18 |  |  | 2018-19 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Summer } \\ 2016 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2016 \end{gathered}$ | Spring 2017 | $\begin{gathered} \hline \text { Summer } \\ 2017 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2017 \\ \hline \end{gathered}$ | Spring 2018 | $\begin{gathered} \hline \text { Summer } \\ 2018 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2018 \end{gathered}$ | Spring 2019 |
| Alexandria | 34 | 49 | 47 | 52 | 51 | 57 | 58 | 98 | 91 |
| Annandale | 146 | 147 | 145 | 124 | 174 | 171 | 135 | 229 | 239 |
| Loudoun | 93 | 151 | 131 | 81 | 137 | 147 | 68 | 207 | 164 |
| Manassas | 30 | 88 | 78 | 42 | 81 | 75 | 48 | 125 | 118 |
| Medical Education | 6 | 6 | 2 | 6 | 4 | 2 | 3 | 9 | 8 |
| Woodbridge | 29 | 52 | 46 | 33 | 64 | 57 | 32 | 70 | 66 |
| College* | 306 | 423 | 387 | 291 | 454 | 429 | 312 | 592 | 568 |

*College headcount is unduplicated. The figure will normally be less than the sum of the campus totals due to students registered at multiple campuses. Note: Excludes adult dual enrollment students. Source: OIR Census files

Indicator 5C.
College-Wide Dual Enrollment Headcount: 2016-17 to 2018-19

| Enrollment | 2016-17 |  |  | 2017-18 |  |  | 2018-19 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Summer } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2016 \end{gathered}$ | Spring 2017 | $\begin{gathered} \hline \text { Summer } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2017 \end{gathered}$ | Spring 2018 | $\begin{gathered} \hline \text { Summer } \\ 2018 \end{gathered}$ | $\begin{gathered} \text { Fall } \\ 2018 \end{gathered}$ | Spring 2019 |
| Contract Dual | 103 | 4,941 | 6,297 | 135 | 6,571 | 8,302 | 43 | 8,151 | 10,248 |
| NOVA Dual | 306 | 423 | 387 | 291 | 454 | 429 | 312 | 592 | 568 |
| College* | 408 | 5,343 | 6,664 | 425 | 6,989 | 8,690 | 354 | 8,697 | 10,768 |

*College headcount is unduplicated. The figure will normally be less than the sum of Contract Dual and NOVA Dual due to students registered in both types of dual enrollment courses.
Note: Excludes adult dual enrollment students.
Source: OIR Census files
Indicator 6. Draw Rate from NOVA's Service Area by School Division: Fall 2016 to Fall 2018

| Division | \# of HS <br> Graduates <br> 2015-16 | Fall 2016 at NOVA |  | \# of HS <br> Graduates <br> $2016-17$ | Fall 2017 at NOVA |  | $\begin{gathered} \hline \text { \# of HS } \\ \text { Graduates } \\ 2017-18 \\ \hline \end{gathered}$ | Fall 2018 at NOVA |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \# | \% |  | \# | \% |  | \# | \% |
| Alexandria City | 728 | 174 | 23.9 | 767 | 168 | 21.9 | 838 | 165 | 19.7 |
| Arlington County | 1,489 | 253 | 17.0 | 1,453 | 248 | 17.1 | 1,496 | 226 | 15.1 |
| Fairfax County | 13,289 | 2,816 | 21.2 | 13,150 | 2,481 | 18.9 | 13,483 | 2,667 | 19.8 |
| Falls Church City | 187 | 15 | 8.0 | 199 | 25 | 12.6 | 201 | 21 | 10.4 |
| Loudoun County | 5,023 | 991 | 19.7 | 5,528 | 1,043 | 18.9 | 5,710 | 1,035 | 18.1 |
| Manassas City | 457 | 107 | 23.4 | 478 | 104 | 21.8 | 440 | 107 | 24.3 |
| Manassas Park City | 218 | 56 | 25.7 | 230 | 64 | 27.8 | 264 | 64 | 24.2 |
| Prince William County | 5,852 | 1,550 | 26.5 | 6,022 | 1,549 | 25.7 | 6,361 | 1,615 | 25.4 |
| Total | 27,243 | 5,962 | 21.9 | 27,827 | 5,682 | 20.4 | 28,793 | 5,900 | 20.5 |

Note: The draw rate represents the rate at which recent graduates from public high schools in the Northern Virginia area attended NOVA in the fall term following graduation from high school.
Source: OIR Census files and Virginia Department of Education High School Graduates and Completers Report: http://www.doe.virginia.gov

Indicator 7. Continuing Education (Non-Credit) Enrollment* by Campus: 2016-17 to 2018-19

| Campus | $\mathbf{2 0 1 6}-\mathbf{1 7}$ | $\mathbf{2 0 1 7 - 1 8}$ | $\mathbf{2 0 1 8 - 1 9}$ |
| :--- | :---: | :---: | :---: |
| Alexandria | 2,473 | 1,922 | 1,670 |
| Annandale | 4,988 | 3,841 | 2,462 |
| Loudoun | 3,330 | 2,212 | 1,727 |
| Manassas | 868 | 204 | 119 |
| Medical Education | 1,312 | 699 | 373 |
| Woodbridge | 1,988 | 1,584 | 1,193 |
| Custom Contracts** | 2,328 | 448 | 584 |
| College Total | 17,287 | $\mathbf{1 0 , 9 1 0}$ | $\mathbf{8 , 1 2 8}$ |
| CEUs Generated $* * *$ | $\mathbf{6 1 , 1 0 9}$ | $\mathbf{4 6 , 4 9 2}$ | $\mathbf{3 9 , 6 7 3}$ |

*Duplicated enrollment based on semester (summer, fall, spring) excluding non-training enrollments.
${ }^{* *}$ Custom contracts are taught at the client venue. As of fiscal year 2012, contracts are listed as non-campus-based.
***Total number of Continuing Education Units generated (College-wide). CEU generated = CEU Taught x Number of CE Students Enrolled
Note: NOVA Workforce does not operate "campus-based." Non-credit programs are considered and planned as "One NOVA and One NOVA Workforce." Enrollments for the NOVA Reston Center are included under Loudoun
Source: NOVA Workforce. Data is revised and updated as of 4/27/2020.

Indicator 8. Continuing Education/Workforce Development Revenue: FY 2016-17 to FY 2018-19

|  | FY 2016-17 | FY 2017-18 | FY 2018-19 |
| :--- | :--- | :--- | :--- |
| College | $\$ 9,053,002$ | $\$ 7,300,108$ | $\$ 6,652,699$ |

Source: Budget Office, NOVA

Indicator 9.

| Campus | 2016-17 |  |  | 2017-18 |  |  | 2018-19 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Enrolled | $\begin{aligned} & \text { Number } \\ & \text { Completed } \\ & \text { FAFSA } \end{aligned}$ | Percent Completed FAFSA | Enrolled | Number Completed FAFSA | Percent Completed FAFSA | Enrolled | Number Completed FAFSA | Percent Completed FAFSA |
| Alexandria | 15,148 | 9,208 | 60.8 | 14,649 | 9,149 | 62.5 | 14,663 | 8,712 | 59.4 |
| Annandale | 19,655 | 9,964 | 50.7 | 18,944 | 9,927 | 52.4 | 18,047 | 9,176 | 50.8 |
| Loudoun | 14,731 | 6,176 | 41.9 | 15,702 | 6,554 | 41.7 | 16,267 | 6,369 | 39.2 |
| Manassas | 10,471 | 5,537 | 52.9 | 10,668 | 5,778 | 54.2 | 11,035 | 5,583 | 50.6 |
| Medical Education | 2,730 | 2,290 | 83.9 | 2,488 | 2,220 | 89.2 | 2,294 | 1,959 | 85.4 |
| Woodbridge | 10,362 | 7,686 | 74.2 | 10,346 | 7,806 | 75.4 | 10,461 | 7,876 | 75.3 |
| College | 73,097 | 40,861 | 55.9 | 72,797 | 41,434 | 56.9 | 72,767 | 39,675 | 54.5 |

Note: Financial aid operates on a fall, spring, summer annual year, thus annual enrollment figures will not match other data in this report.
Note: 2016-17 and 2017-18 enrollment figures revised 4/27/2020.
Source: Financial Aid Office, NOVA

## Indicator 10.

Number of Students* with Financial Aid Awards: 2016-17 to 2018-19

| Campus | 2016-17 |  |  | 2017-18 |  |  | 2018-19 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Enrolled | Number Awarded Aid | Percent Awarded Aid | Enrolled | Number Awarded Aid | Percent Awarded Aid | Enrolled | Number Awarded Aid | Percent Awarded Aid |
| Alexandria | 15,148 | 4,484 | 29.6 | 14,649 | 4,324 | 29.5 | 14,663 | 4,287 | 29.2 |
| Annandale | 19,655 | 5,168 | 26.3 | 18,944 | 4,849 | 25.6 | 18,047 | 4,769 | 26.4 |
| Loudoun | 14,731 | 3,137 | 21.3 | 15,702 | 3,282 | 20.9 | 16,267 | 3,268 | 20.1 |
| Manassas | 10,471 | 2,878 | 27.5 | 10,668 | 2,847 | 26.7 | 11,035 | 2,893 | 26.2 |
| Medical Education | 2,730 | 1,125 | 41.2 | 2,488 | 1,104 | 44.4 | 2,294 | 943 | 41.1 |
| Woodbridge | 10,362 | 3,827 | 36.9 | 10,346 | 3,695 | 35.7 | 10,461 | 3,920 | 37.5 |
| College | 73,097 | 20,619 | 28.2 | 72,797 | 20,101 | 27.6 | 72,767 | 20,080 | 27.6 |

*Unduplicated headcount. Includes need- and non-need-based aid.
Note: Financial aid operates on a fall, spring, summer annual year, thus annual enrollment figures will not match other data in this report. Note: 2016-17 and 2017-18 enrollment figures revised 4/27/2020.
Source: Financial Aid Office, NOVA

## Student Success

Indicator 11A. Fall-to-Spring Persistence of First-Time in College* Full-Time Associate/Certificate-Seeking Students by Campus: Fall 2016 Cohort to Fall 2018 Cohort

| Campus | Fall 2016 <br> Cohort (\%) | Fall 2017 <br> Cohort (\%) | Fall 2018 <br> Cohort (\%) |
| :--- | :---: | :---: | :---: |
| Alexandria | 86.4 | 84.8 | 85.0 |
| Annandale | 90.8 | 90.3 | 90.2 |
| Loudoun | 86.7 | 87.2 | 87.0 |
| Manassas | 89.1 | 90.6 | 89.1 |
| Medical Education | 88.0 | 92.1 | 82.5 |
| Woodbridge | 89.0 | 89.1 | 87.0 |
| College | $\mathbf{8 8 . 8}$ | $\mathbf{8 8 . 8}$ | $\mathbf{8 8 . 1}$ |

*First-time in college refers to students who first enrolled at NOVA in the fall semester. Note: Fall-to-spring persistence indicates a student re-enrolled in the following spring semester, graduated from NOVA following the first fall semester of enrollment, or transferred out of NOVA and attended a four-year institution during either the first fall semester or the following spring semester. The campus listed is initial fall home campus. Students who returned to NOVA did not necessarily return to the listed campus.
Source: OIR Census files and National Student Clearinghouse

## Indicator 11B. Fall-to-Fall Persistence of First-Time in College* Full-Time Associate/Certificate-Seeking Students by Campus: Fall 2016 Cohort to Fall 2018 Cohort

| Campus | Fall 2016 <br> Cohort (\%) | Fall 2017 <br> Cohort (\%) | Fall 2018 <br> Cohort (\%) |
| :--- | :---: | :---: | :---: |
| Alexandria | 74.1 | 69.4 | 68.2 |
| Annandale | 80.4 | 79.5 | 76.5 |
| Loudoun | 76.7 | 71.6 | 76.2 |
| Manassas | 77.5 | 76.7 | 74.9 |
| Medical Education | 58.0 | 68.4 | 68.4 |
| Woodbridge | 73.1 | 72.6 | 69.3 |
| College | $\mathbf{7 6 . 9}$ | $\mathbf{7 4 . 8}$ | $\mathbf{7 3 . 7}$ |

*First-time in college refers to students who first enrolled at NOVA in the fall semester.
Note: Fall-to-fall persistence indicates a student re-enrolled in the following fall semester, graduated from NOVA prior to the following fall semester, or transferred out of NOVA and attended a four-year institution prior to or during the following fall semester. Campus listed is initial fall home campus. Students who returned to NOVA did not necessarily return to the listed campus.
Source: OIR Census files and National Student Clearinghouse

## Indicator 12. Number of NOVA Graduates* by Campus:

 2016-17 to 2018-19| Campus | $\mathbf{2 0 1 6 - 1 7}$ | $\mathbf{2 0 1 7} \mathbf{- 1 8}$ | $\mathbf{2 0 1 8 - 1 9}$ |
| :--- | :---: | :---: | :---: |
| Alexandria | 1,141 | 1,058 | 1,126 |
| Annandale | 1,903 | 1,758 | 1,902 |
| Loudoun | 1,053 | 1,070 | 1,222 |
| Manassas | 963 | 936 | 987 |
| Medical Education | 538 | 549 | 484 |
| Woodbridge | 1,071 | 976 | 1,026 |
| College | $\mathbf{6 , 6 6 9}$ | $\mathbf{6 , 3 4 7}$ | $\mathbf{6 , 7 4 7}$ |

[^1]
## Faculty and Staff

## Indicator 13.

Faculty and Staff at NOVA: 2016-17 to 2018-19

| Personnel | $\mathbf{2 0 1 6}-\mathbf{1 7}$ | $\mathbf{2 0 1 7 - 1 8}$ | $\mathbf{2 0 1 8 - 1 9}$ | \% Change <br> $\mathbf{2 0 1 6 - 1 7}$ to <br> $\mathbf{2 0 1 8 - 1 9}$ |
| :--- | :---: | :---: | :---: | :---: |
| Twelve-Month <br> Administrative Faculty | 104 | 107 | 109 | 4.8 |
| Professional Faculty | 114 | 98 | 123 | 7.9 |
| Nine-Month Faculty | 656 | 638 | 617 | -5.9 |
| Temporary Faculty | 2,008 | 1,937 | 1,844 | -8.2 |
| Classified Staff | 866 | 804 | 819 | -5.4 |
| Total | $\mathbf{3 , 7 4 8}$ | $\mathbf{3 , 5 8 4}$ | $\mathbf{3 , 5 1 2}$ | $\mathbf{- 6 . 3}$ |

Source: Human Resources, NOVA

## Indicator 14. Nine-Month Teaching Faculty Diversity:

October 2016 to October 2018

| Campus | October 2016 <br> Minority Faculty <br> $(\%)$ | October 2017 <br> Minority Faculty <br> $(\%)$ | October 2018 <br> Minority Faculty <br> $(\%)$ |
| :--- | :---: | :---: | :---: |
| Alexandria | 30.7 | 30.0 | 28.9 |
| Annandale | 29.4 | 29.9 | 28.2 |
| Loudoun | 23.6 | 22.9 | 23.4 |
| Manassas | 30.9 | 33.8 | 32.9 |
| Medical Education | 23.3 | 24.5 | 25.0 |
| Woodbridge | 32.2 | 31.7 | 33.7 |
| Campus Average | $\mathbf{2 8 . 4}$ | $\mathbf{2 8 . 8}$ | $\mathbf{2 8 . 7}$ |

Note: Minority status is based on self-reported primary race and does not include Caucasian.
Source: Human Resources, NOVA

## VCCS - System-Wide Indicators

Indicator 15.
NOVA Annual Enrollment: 2013-14 to 2018-19

| Enrollment | $\mathbf{2 0 1 3 - 1 4}$ | $\mathbf{2 0 1 4 - 1 5}$ | \% <br> Change | $\mathbf{2 0 1 5 - 1 6}$ | \% <br> Change | $\mathbf{2 0 1 6 - 1 7}$ | \% <br> Change | $\mathbf{2 0 1 7 - 1 8}$ | \% <br> Change | 2018-19 | \% <br> Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6-Yr \% <br> Change |  |  |  |  |  |  |  |  |  |  |  |
| Headcount | 77,332 | 76,044 | -1.7 | 75,858 | -0.2 | 74,283 | -2.1 | 73,657 | -0.8 | 73,642 | 0.0 |
| FTES | 35,559 | 34,586 | -2.7 | 34,016 | -1.6 | 32,689 | -3.9 | 31,957 | -2.2 | 31,707 | -0.8 |

Source: VCCS Enrollment Data: http://www.vccs.edu/about/where-we-are/impact/vces-annual-enrollment/

NOVA Annual Enrollment: Headcount

NOVA Annual Enrollment: FTES


## Indicator 16.

NOVA Dual Enrollment: 2013-14 to 2018-19

| Enrollment | $\mathbf{2 0 1 3 - 1 4}$ | $\mathbf{2 0 1 4 - 1 5}$ | \% <br> Change | $\mathbf{2 0 1 5 - 1 6}$ | \% <br> Change | $\mathbf{2 0 1 6 - 1 7}$ | \% <br> Change | $\mathbf{2 0 1 7 - 1 8}$ | \% <br> Change | $\mathbf{2 0 1 8 - 1 9}$ | \% <br> Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Headcount | 2,851 | 3,994 | 40.1 | 5,612 | 40.5 | 7,274 | 40.5 | 9,319 | 29.6 | 11,594 | 24.4 |
| Change |  |  |  |  |  |  |  |  |  |  |  |

Source: VCCS, Academic Services and Research Department

NOVA Dual Enrollment: Headcount


NOVA Dual Enrollment: FTES


Indicator 17. NOVA Dual Enrollment as Percentage of Total Enrollment: 2013-14 to 2018-19

| Enrollment | $\mathbf{2 0 1 3 - 1 4}(\%)$ | $\mathbf{2 0 1 4 - 1 5}(\%)$ | $\mathbf{2 0 1 5 - 1 6}(\%)$ | $\mathbf{2 0 1 6 - 1 7}(\%)$ | $\mathbf{2 0 1 7 - 1 8}(\%)$ | $\mathbf{2 0 1 8} \mathbf{- 1 9}(\%)$ | 6-Yr \% <br> Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Headcount | 3.7 | 5.3 | 7.4 | 9.8 | 12.7 | 15.7 | 12.0 |
| FTES | 1.7 | 2.4 | 3.6 | 5.0 | 6.7 | 8.3 | 6.6 |

Source: VCCS, Academic Services and Research Department

NOVA Dual Enrollment as Percentage of
Total Enrollment: Headcount


NOVA Dual Enrollment as Percentage of
Total Enrollment: FTES


## Indicator 18.

NOVA Transfer Program Graduates: 2014-15 to 2018-19*

| Academic Year | Number of Graduates | Number Transferred | \% of Graduates who <br> Transferred | 1-Yr Change in \% of <br> Graduates who <br> Transferred |
| :--- | :---: | :---: | :---: | :---: |
| $2014-15$ | 4,627 | 2,864 | 61.9 | - |
| $2015-16$ | 4,766 | 2,993 | 62.8 | 0.9 |
| $2016-17$ | 4,397 | 2,638 | 60.0 | -2.8 |
| $2017-18$ | 4,352 | 2,631 | 60.5 | 0.5 |
| $2018-19$ | 4,161 | 2,449 | 58.9 | -1.6 |
| 5-Year Change in \% of Graduates Transferred 2014-15 to 2018-19 |  | -3.0 |  |  |

Source: VCCS, Academic Services and Research Department
NOVA Percentage of Transfer Program Graduates Who Transferred

*These data will not match previously released reports. The methodology for calculating the number of transfer program graduates changed. Students who are concurrently enrolled with the VCCS and four-year institutions are excluded. In addition, the percentage of transfer program graduates who transferred was determined using data from National Student Clearinghouse. In past reports, data from both National Student Clearinghouse and SCHEV were used to determine the transfer rate.

## Indicator 19.

NOVA Graduation Rates: Fall 2012 Cohort to Fall 2016 Cohort

| Graduation | Fall 2012 | Fall 2013 | Fall 2014* | Fall 2015 | Fall 2016 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Number of Students | 5,137 | 5,819 | 5,815 | 5,881 | 5,793 |
| Graduates with <br> Associate Degree | 1,108 | 1,318 | 1,358 | 1,456 | 1,467 |
| Graduates with <br> Certificate Award | 50 | 71 | 98 | 87 | 82 |
| Total Graduates | 1,158 | 1,389 | 1,456 | 1,543 | 1,549 |
| Graduation Rate | $22.5 \%$ | $23.9 \%$ | $25.0 \%$ | $26.2 \%$ |  |

*Fall 2014 cohort is the revised cohort as reported on the IPEDS Graduation Rates Survey.
Note: Cohort is first-time, full-time, program-placed students. Graduation rates are based on $150 \%$ of time. Fall 2012 through Fall 2015 cohort graduation rates revised 4/23/2019.
Source: IPEDS Graduation Rates Survey

## NOVA Graduation Rates for Fall Cohorts



Indicator 20. NOVA Retention Rates by Enrollment Status: Fall 2014 Cohort to Fall 2018 Cohort

| Retention | Fall 2014 Cohort |  | Fall 2015 Cohort |  | Fall 2016 Cohort |  | Fall 2017 Cohort |  | Fall 2018 Cohort |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT |
| Cohort | 5,818 | 3,323 | 5,881 | 3,449 | 5,793 | 3,091 | 5,505 | 3,114 | 5,667 | 3,132 |
| Re-enrolled | 4,139 | 1,607 | 4,246 | 1,624 | 4,216 | 1,597 | 3,935 | 1,639 | 4,003 | 1,625 |
| Graduated | 29 | 12 | 28 | 15 | 29 | 10 | 39 | 8 | 36 | 5 |
| Total | 4,168 | 1,619 | 4,274 | 1,639 | 4,245 | 1,607 | 3,974 | 1,647 | 4,039 | 1,630 |
| Retention Rate | 71.6\% | 48.7\% | 72.7\% | 47.5\% | 73.3\% | 52.0\% | 72.2\% | $52.9 \%$ | 71.3\% | 52.0\% |

Note: Fall cohort includes students who attended college for the first time in the fall term, students who attended college for the first time in the prior summer term and enrolled in the fall term, and students who entered with advanced standing (college credits or postsecondary formal award earned before graduation from high school). Retention rates are the percentage of first-time associate/certificate-seeking students from the previous fall who either re-enrolled or successfully completed their program by the subsequent fall. Fall 2014 through Fall 2017 cohort retention rates revised 4/23/2019. Source: IPEDS Fall Enrollment Survey. Fall 2018 data is preliminary OIR data.

NOVA Retention Rates of Full-Time Students


NOVA Retention Rates of Part-Time Students

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[^0]:    Note: Due to rounding, campus FTES may not sum to College total.
    Source: OIR Census files

[^1]:    *Unduplicated headcount.
    Source: OIR Census files

